



The Florida State University
Tallahassee, Florida 32306

Faculty Senate

AGENDA
FACULTY SENATE MEETING
February 19, 1986
3:45 p.m.

- I. Approval of the minutes of the December 4, 1985 and January 15, 1986 meetings
- II. Approval of the agenda for the February 19, 1986 meeting
- III. Report of the Steering Committee, J. Carey
- IV. Reports of Standing Committees
 - a. Professional Relations and Welfare Committee
 - b. Grievance Committee, Marilyn Young
- V. New Business
- VI. Unfinished Business
 - a. University Bookstore Ad Hoc Committee, M. Roeder
- VII. University Welfare
- VIII. Announcements of Deans and other administrative officers
 - a. Joseph Larrutti, Supercomputer Computations Research Institute
- IX. Announcements of the President of the University

ANNOUNCEMENT: The College of Social Sciences, School of Criminology, School of Social Work and the University Club will host the University Club Wednesday Social in Beth Moor Lounge in Longmire immediately following the Senate meeting. All University friends are invited to attend. A charge of \$1.50 will be collected to help defray expenses.



FACULTY SENATE MINUTES
February 19, 1986

I. Regular Session

The 1985-86 Faculty Senate met in regular session on February 19, 1986, at 3:45 p.m. in Moore Auditorium. Ms. Merrill Hintikka, Senate President, presided.

The following members were absent. Alternates who were present are listed in parenthesis following the member they represent.
D. Ammerman, J. Bailey, N. Betten, J. Bryant, R. Chatel, A. Clarke, R. Dalton, T. Denmark, G. DeVore, M. Driscoll (J. Hills), P. Elliott, H. Goldman, V. Green, H. Hawkins, W. Heard, P. Johnson, P. Koenig, R. Kromhout, T. Kuehne (K. Anderson), A. Lang, C. Lilly, B. Linder, R. Marshall (F. Vickory), P. Martin, E. Mellon (T. Vickers), D. Pavesic, J. Plescia, D. Rasmussen, D. Redfield, W. Schmidt (J. Burt), M. Schwartz, J. Simmons, S. Stage, J. Steen, H. Thomas, B. White.

II. Approval of the minutes

The minutes of December 4, 1985 and January 15, 1986 were approved as distributed.

III. Approval of the agenda

The agenda was approved with the following additions: Ms. Elizabeth Mann will present the report for the Professional Relations and Welfare Committee and add to IV, item b. Honor System Revision Committee, P. Coats.

IV. Report of the Steering Committee, J. Carey

"I should begin this report by acknowledging that in my last report to the Senate on January 15, I neglected to note that the Steering Committee had met in January with Harry Goldman, President of the UFF, to discuss the UFF plan for the evaluation of administrators. This is a topic that the Steering Committee had previously discussed with representatives of the union. Although there were some differences of opinion expressed concerning details of such procedure, the Steering Committee is generally supportive of this venture. I have included an acknowledgement of our meeting with Mr. Goldman as an appendix in the Senate minutes of the last meeting.

I.

1. Since the last meeting of the Senate on January 15, the Steering Committee has been active on a number of fronts. We met with B. J. Hodge, Vice-President for Administrative Affairs, on January 20 and had a lengthy discussion about matters of maintenance, upkeep, parking, staff morale and general administrative services. Mr. Hodge is mindful of many faculty complaints and concerns in this area, but said that lack of staff and lack of dollars keep his division from keeping up-to-date on a number of projects. It is widely recognized in our administration and in the Board of Regents that there is a serious problem of deferred maintenance in all of the older institutions of the State University System. We are encouraged that this is a substantial item in the 1986 Regents asking budget. If such funds are appropriated, we would be able to make some major strides in this area.

2. We met with Russ Kropp of Academic Affairs, Alan Mabe of the Philosophy Department and Chuck Ruberg of the University Attorney's Office on February 3 about the final drafting of new university regulations pertaining to procedures of censure, reprimand, or dismissal of a tenured faculty member. This has been a long and complex process, involving representatives of the Senate, administration, the union, and the Board of Regents, but final version acceptable to all parties is now in its last stages.

3. We met with Dr. Sliger on February 11 and reviewed a wide range of topics, including the schedule of the Strategic Planning and Budgeting process, the recent turnover in athletic coaches of major sports, the role of search committees within intercollegiate athletics, and some of our institutional legislative priorities for the 1986 session.

4. We met with Pat Hogan and Barbara Palmer of the Division of Public Affairs on February 17 and were brought up-to-date by Mr. Hogan on new developments in that area. There has been, as many faculty members know, an increase in the range and responsibility of this newly formed division of Public Affairs and several new persons have recently joined the staff: Gerry Gilmer, as Director of University Public Relations; Pam Morris as Director of Publications; Susan Lazier in the Office of Special Events. Annette Lee has been designated as successor to Martee Wills as Director of Media Relations. Mr. Hogan is mindful that there are strong faculty interests in having more publicity for the work and creative enterprises of the University, and his staff is committed to that goal. We also discussed with him, by the way, the possibility of showing to the Senate, perhaps at an early meeting next fall, several of the films which have been produced about the University and are used for various audiences in interpreting our work in the recruitment of new students. (There was some sentiment expressed, in fact, that a couple of short interesting color films might bring a new level of enthusiasm to the tired blood of many senators late on Wednesday afternoon.)

5. Barbara Palmer, the newly appointed Director of Governmental Relations, reported on her work as a liaison person with the Board of Regents, and with her monitoring of new legislation impacting on higher education from the Federal Government. She shared with us the publication (just off the press) by the Board of Regents which describes the priorities of the Regents for the 1986-87 Legislative budget. She indicated that there was a strong emphasis by Chancellor Reed and the Regents' staff that this is a unified budget for the entire State University System, and all institutions have been cautioned about making "end runs" around that budget for cases of special pleading for their own institutional needs. High on the SUS priorities are: (a) funds to bring faculty salaries into the upper quartile of university salaries across the country; (b) money for deferred maintenance; (c) improving the quality of undergraduate education throughout the State system; (d) additional funds to provide out-of-state waivers for graduate students; and (e) funds to expand professional and graduate research programs in southeast Florida. (The Board of Regents, apparently under considerable political pressure from the legislature, has previously pledged its support of a 'comprehensive university presence in southeast Florida'. The exact scope of that is yet to be ascertained, but it seems clear that the major beneficiaries will be Florida Atlantic University in Boca Raton and Florida International University in Miami. We shall be monitoring those developments with great interest.)

Faculty who would like to review the published document about the goals of the Board of Regents for 1986-87 can contact Barbara Palmer at her office in the Westcott building.

II

In our regular meetings we dealt with a number of specific concerns, upon which I shall briefly comment:

1. Concern about the university calendar. We are perplexed that there has been so much uncertainty on dates for the coming year and that the Bulletin for 1986-87 has yet to be printed. We have discussed these matters with appropriate administrative officials and hope to prod the University Calendar Committee into acting more promptly on some of these matters, and the Calendar Committee indicates it now has from the BOR and Department of Education the various dates it will need to plan calendars three (3) years forward, contingent only on external changes (e.g. legislature).

2. We have been asked to serve as a Committee of the Whole to review the documents prepared by the various Vice-Presidential offices as a part of the Strategic Planning and Budgeting program. That is a major time commitment, but we hope to finish it in time to keep abreast of the regular university schedule on the Strategic Planning and Budgeting program.

3. President Sliger will soon announce the creation of and membership on the QUALLE task force, which will have as its charge the improvement of the climate of learning for undergraduate students on our campus. We have discussed this at some length with President Sliger, and the announcement of the membership of that committee should soon be forthcoming.

4. Not having heard any objection for our proposal of naming persons to committees for 1986-87 in order to expedite the work of the Senate and its major committees, we are planning to begin nominating persons to key Senate committees at the next meeting of the Steering Committee on Monday, February 24. We invite senators to volunteer for assignments or to send us nominations of good people in their department who might serve the Senate and the University through work on an appropriate committee. Persons having such nominations or who are willing to volunteer themselves should contact Merrill Hintikka.

Any senators having concerns which you would like the Steering Committee to discuss or investigate should contact Ms. Hintikka or any member of the Steering Committee."

V. Reports of Standing Committees

a. Professional Relations and Welfare Committee, E. Mann for J. Simmons, chairman

1. The Professional Relations and Welfare Committee deals with matters of policy which relate to faculty welfare and professional relations. Matters of individual grievance and concern are the province of the Grievance Committee.

2. This committee has met three times: October 23rd, November 18th and February 10th. One further meeting will be held on March 31st.

3. The issue which the committee has considered most extensively has been that of the evaluation of administrators. David Gruender has appeared at all three meetings to provide the committee with an updating on what seems to be rather slow progress. As this report is rendered, the evaluation instrument is still in the process of development. This is not to be taken as a criticism of Mr. Gruender or the faculty currently at work on this sensitive instrument. We have been assured that substantial progress has been made.

4. In November, Dean Edwards appeared before the committee to present a thorough review of the current status and work loads of adjunct faculty. The committee was satisfied that certain rumors about the widespread exploitation of adjuncts in several departments are largely unfounded in fact.

5. Ray Bardill reported on the current status of the faculty assistance program. Satisfactory progress is apparently being made in that area of concern.

6. On February 10th, Vice President Turnbull addressed the committee on the implications of the current program review for faculty welfare. He asserted that there was no plan afoot to lay faculty off and that normal attrition would be an important factor in realigning of departmental personnel. He answered questions concerning the reconciliation of program review outcomes, the service professor (early retirement) program, and future directions for university academic thrusts. He stated the need for this university to clarify and redefine its several academic focuses in the light of the realities present in the attempt to shift resources to institutions in South Florida. In the eyes of the chair, this was an open, thorough, and informative session.
7. Gregg Phifer appeared at the February meeting to offer a progress report on the Honor Code Revision, especially as it relates to faculty welfare. He chose to request that Mr. Ruberg, from the University Attorney's office, accompany him to the meeting. During Mr. Phifer's - and Mr. Ruberg's - discussion, considerable debate was generated; debate which was at times heated. It is evident to the committee that much work lies ahead on this revision.
8. After being detained on two previous occasions, Lillian Mohr was able to appear at the February meeting to report, as President Slinger's representative, on the various phases of the collective bargaining process, on the follow-up she had been doing pursuant to the resolution passed at the April, 1985 meeting of the Faculty Senate on added needs for paternity/maternity leave. Ms. Mohr spoke at length on the implications of the resolution for the collective bargaining agreement. I have a copy of her written report and would be happy to share with any faculty senator who wishes to review it.
9. Three items have tentatively been placed on the agenda of our March 31st meeting. They are:
 - a. a culminating report on the Evaluation of Administrators process by David Gruender.
 - b. a report on the current status of any plan to deduct illegal parking fees from faculty/staff pay checks by Mr. Robert Clark, Chairman of the Parking Services Advisory Committee.
 - c. a discussion of the relationship between faculty welfare and summer appointments. Appropriate administrative officers will be invited to speak to this topic.

In the eyes of the chairman, the committee has solicited and received a considerable amount of substantive input thus far this year on matters germane to faculty relations and welfare. Faculty senators are more than welcome to suggest any ideas which they feel would generate further significant items for this committee's agenda."

b. Grievance Committee, M. Young

Ms. Young reported that the Grievance Committee had met twice this year. First, as an orientation/organizational meeting and second, as a training session with Dean Steve Edwards. Fortunately, there have been no grievances brought to this committee and the procedures which are already in place have not been needed. The final draft of the procedures pertaining to reprimand or dismissal of a tenured faculty member have not been put in APA form as yet. Dean Edwards informed the Senate that this is an incipient rule at this time.

VI. New Business

There were no items of new business for today's meeting.

VII. Unfinished Business

a. University Bookstore Ad Hoc Committee, M. Roeder

Mr. Roeder's report is attached to the minutes as addendum A. There was considerable discussion concerning the report and its recommendations. Mr. Rollin moved the report be accepted with an amendment that students should be added to the oversight committee in item 4, part F of the recommendations. This motion passed. Mr. Carey moved that the report be accepted and forwarded to the appropriate officers of the University. After a lengthy discussion Mr. Carey amended his motion that the records show that the report was submitted and received by the Faculty Senate. This second motion was approved.

b. Honor System Revision, P. Coats

Ms. Coats reported to the Senate that within a week the Senators would receive a very much revised draft of the Honor System. Accompanying the draft report will also be a letter from Vice President Leach explaining of the need for an interim document and a letter from the faculty members of the committee highlighting the sections of the code which they would like for you to note. Senators should have ample time to read the document before the March 12 Senate meeting. If, after you have read the document, you have any questions concerning it, please contact Pam Coats, Alan Mabe or Gregg Phifer with your concerns.

VIII. University Welfare

At last month's meeting, a Senator voiced a request that a report concerning the Library would be welcome. Mr. Charles Miller, Director of University Libraries, was contacted with this request. As he was unable to meet with the Senate before the April meeting, he forwarded a written report to become part of the minutes for the February meeting. That report is attached as Addendum B.

Mr. Waggaman thanked the Steering Committee for the information from Mr. Miller. He had two other questions concerning library facilities. (1) Are the rumors that a fourth floor will be added to the Science Library true and if so, for what purpose and (2) there are no plans for library space in the plans for the Panama City campus even though there are 9-10 masters programs being offered there. Is this accurate?

Mr. Waggaman also wanted to know if a formal invitation would be sent to the Senate for the dedication of the Panama City campus on March 22. Ms. Hintikka informed the Senate that an open invitation to the dedication was extended to all faculty.

Ms. Hintikka announced that the past efforts of many concerned faculty members over undergraduate learning would be rewarded very soon with the announcement from President Sliger of a committee to address the quality of learning and education at Florida State University.

IX. Announcements of Deans and other administrative officers

a. Joseph Lannutti, Supercomputer Computations Reserach Institute

Mr. Lannutti gave an abbreviated report on the many complex and intricate workings of the Supercomputer Computations Research Institute (SCRI). The SCRI is a 50-plus member body of application research scientists, visiting scientists, technicians, software specialists and administrative personnel. About 65 percent of the Institute's annual budget of about \$10 million is provided by the Office of Energy Research. Florida State University and the State of Florida contribute roughly 25 percent of the budget, while Control Data Corporation and ETA Systems, Inc. contribute about 10 percent.

Central to SCRI operations is on-campus access to a state-of-the-art supercomputer and auxiliary equipment, maintained by the FSU Computing Center. By design, the Institute's hardware is upgraded as soon as improvements in computer architectures and operating software become available.

In the fall of 1986, the SCRI will become the nation's first recipient of the ETA-10 supercomputer, a 10 gigaflop machine. Software now being developed on a CYBER 205, the ETA-10's introductory machine, will be fully compatible with ETA-10 architecture.

X. Announcements of the President of the University

President Sliger briefly outlined building projects that are underway for Florida State University. These include:

Theatre Inc., Asolo State Theatre - the site will be in Sarasota; problems of leasing, parking and the city's ability to raise \$3 million are being addressed.

SCRI Building - the building to house the SCRI will be located in Innovation Park. In the meantime SCRI will be located on the 4th floor of the new Science Library.

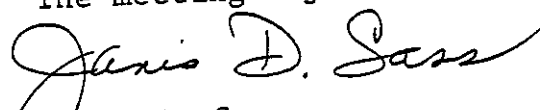
Panama City Campus - plans now indicate that the buildings will be finished by March 14 with a March 22 dedication. President Sliger stated that he would look into the earlier question of no library facilities being made available.

Maranatha House- FSU has acquired this house located across from CPD.

Money has been donated from a private donor to renovate the house on the corner of Jefferson and Woodward.

XI. Adjournment

The meeting adjourned at 5:30 p.m.


Janis D. Sass
Secretary to the Faculty

ADDENDUM A

Report of the Ad Hoc Committee on the University Bookstore.

This committee was charged with reviewing the adequacy of our Union Book Store in the past, with determining prospects for significant improvement in the future, and with exploring alternative ways for making improvements in the present service.

In carrying out this charge we have surveyed faculty, staff, and students, made comparisons with operations at other universities, and conversed at length with our bookstore management, with our administration, and with the management of Bill's Book Store. Our report follows.

PART A. Survey Results.

1. Faculty

Over three hundred faculty responded to our survey, a number that indicates to us the importance that faculty place on the operation. Almost all indicated that providing texts for students should be a first priority for the bookstore. Unfortunately, by an almost two-to-one margin, faculty indicated that texts have not been available in sufficient quantity over the past three years.

Comments and suggestions were received from many respondents. Most frequent (96 respondents) was the suggestion that the store should order all books requested. Fifty-one commented that the store should be converted into a bookstore, not a text store. Thirty suggested the need for a feedback system from the store to the faculty and the departments.

At least 22 respondents suggested that we use Bill's exclusively, or that we copy Bill's mode of operation. This suggestion acquires added significance when we find that, of the 31 who said that our survey did not apply to them, 16 said that they use Bill's exclusively. These center in Music and Art, where Bill's is more convenient, but they include some who have made this decision because of previous bad experiences with the university store.

Eighteen respondents suggested that a training program is necessary for staff, that the location needs to be more attractive, and that there seems to be a lack of courtesy and knowledge on the part of the staff.

Finally, 38 other campuses were mentioned as having better operations than does our own!

2. Staff

Twenty-one of 41 staff responded to our survey. Two indicated that they use Bill's exclusively and were satisfied with that operation. Seven indicated that they had had poor experiences with the university store. Eight indicated that texts were under-ordered and that supplementary orders were late in arriving. Overall they favored Bill's for re-ordering.

3. Students

Spot surveys made of students elicited the complaints that not enough books were ordered, that the staff was uninformed, uncooperative, and often rude, and that not all staff are clearly identifiable as staff.

The conclusions that we draw from these results are that there are and have been significant problems with the operation and that corrective action is needed.

PART B. FSU Among Others.

Our survey of similar operations on other campuses elicited fifteen responses, ranging from Yale and UCLA to Georgia State and UNC at Greensboro. All are operated as unsubsidized university operations. In comparing the operations we find that our store has the largest percentage of its sales coming from textbooks (90% compared to an average of 56% in similar operations); that, with the exception of the University of Florida, we carry the highest percentage of our inventory (90%) in texts; and that our operation has a very low square footage available (18,000 ft² as compared to 25,000 ft² at USF and 48,000 ft² at Gainesville). Interestingly, eight of the fifteen respondents indicate that textbook sales generate a profit, three indicate that it is a break-even operation, and three indicate that textbook operations are carried at a loss. Our store indicates that textbook operations are essentially a break-even operation. All indicate that used (text) book sales are profitable and that major profits come from the sale of sweatshirts, mugs, memorabilia, etc. Five of the respondents indicate a lower annual volume than we do; ten indicate higher volumes, including Gainesville and USF.

It would appear that our operation is more or less typical of such stores, although possibly less profitable than others.

PART C. Economics.

Despite information from Bill's and from our management that new text sales do not cover overhead costs, our operation reports that such sales are a break-even operation! We are at a loss to explain this discrepancy. Certainly over-ordering represents a hazard in view of the stricture that all auxiliary services here must operate at a profit or break even. Book returns to publishers generate credit, not cash, and involve a return fee. Bill's reports that it takes sales of four new texts to cover losses on one text returned to the publishers.

It is obvious that this constraint operates in opposition to the faculty's view that all texts asked for should be ordered. Used books are consistently a profitable item; students also benefit from the reduced cost to them of such books. Our view is that faculty should be encouraged to continue with a text as long as possible; change for the sake of change operates against the best interest of students and the store.

PART D. Responsibilities of the Academic Community.

The concern of the faculty, that each student should be able to secure a text at the beginning of each course, is central to the view that something is wrong with present operations. Each text order is, in theory, reviewed by a department chair. In practice this does not often happen. Usually a stamp is employed by a member of the staff to indicate this approval. This procedure eliminates an essential step in the control process and must, to some extent, contribute to the problem of courses that do not have adequate text support. The faculty's view, that feedback should exist, can only rest on adequate review at the initial step in ordering a text. To compensate for this lack, bookstores tend to avoid the problem of over-ordering by under-ordering; faculty learn to play the "old Army game" and tend to inflate requests to compensate for the expected cut in the number of books requested.

We believe that the University Store is capable of providing feedback in a timely manner to the various departments, indicating the number of books ordered versus the actual enrollment in the various courses. In this way, departments would be able to pinpoint responsibility in cases where too many or too few texts are on hand for student use. Feedback should be made to department administrators who, by signature, accept responsibility for monitoring both faculty and bookstore performance. One reason, we feel, for the present situation is that this mechanism has not been operating over the past several years.

PART E. The Nature of a Bookstore.

One in six respondents to our questionnaire indicated that need for a supply of books not ordered for classes. It seems to us almost incomprehensible that a student wishing to buy a novel, or a learned book, or an academically related magazine must go off campus, generally to some distance, to do so. As part of an undergraduate's education, reading should be made easy and convenient.

To do so would also relieve part of the financial problem of the bookstore. The mark-up on "trade" books is greater than on textbooks and presents a source of profit to both the store and the academic environment. Such an approach would require space increases, although one solution would be to switch shelf space from text to trade books after perhaps the third or fourth week of classes. We are told that there will be a total increase in space for the University Bookstore and the University Store of about 2500 ft² in the new union. Much of this space would be devoted to trade books. Browsing should be encouraged and made easy. (This goal may involve a change in behavior patterns on the part of the bookstore staff.) One of us found in recent shopping that major American authors sell out at commercial stores and are frequently re-ordered. Such books might form the base of the trade section.

With one exception, all respondents to our survey indicated that the trade book section was either profitable or at least breaking even. Therefore such a move represents no risk to our operation and presents an opportunity for increased profit.

PART F. Recommendations and Suggestions.

1. We recommend that faculty and administrators be made aware of the problems that exist and that an immediate feedback system be established between the academic units and the bookstore management.

2. We recommend that an immediate training program be instituted in the bookstore so that staff can learn that their success is dependent on the fact that students are customers and should be treated with courtesy. The development of a helpful attitude on the part of the staff is essential to the operation.

3. We recommend that some portion of bookstore capital be committed to establishing a "trade" section. Because profit in this area is high, the funding may be established on a revolving basis and should encourage students and faculty to make greater use of the facility. Such a move is necessary if the store is to be a central location for academic exchanges.

4. We suggest that an oversight committee be established, to be charged with regular and timely meetings with the store's management, and that it also be charged with making additional suggestions designed to bring the store's services in line with those expected at a major university. This committee should have access to the feedback material supplied and should include both faculty and staff who regularly deal with the store.

5. If these recommendations do not result in a dramatic decrease in problems associated with adequate text supplies in the near future, we recommend that the university investigate the possibility of leasing the operation to outside managers.

REPORT ON STROZIER LIBRARY

The State of the Library might be described this year as "improved." In addition to overall support from the University Administration, a great deal of effort to increase funding and support has been made by Vice President Turnbull in his position as Chair of a SUS Task Force on Libraries. This task force met with the BOR, legislators, legislative staff, and others. As a result of his efforts the following are examples of improvement in the library:

1. The Washington Formula has increased the base for the book budget and has been reorganized as the basis for budgeting for books. It is expected that the base will be increased annually. (This is an important step towards ensuring stable funding for libraries.)

2. The book budget has been increased for the second fiscal year in a row.

3. As a result of 1. above, the library with the advice of the University Library Committee has established the goal of improving the serials collection by adding 1,000 new subscriptions each of the next 5 years. In addition, upon advice of the University Library Committee, the Approval Plan for the automatic shipment of major research publications (and University Press books) has been significantly expanded.

4. For the second fiscal year funding has been received to implement an on-line catalog (to eventually replace the card catalog and manual cataloging, filing, etc.) and an integrated automated system of Acquisitions, Serials records and holdings, and Circulation functions. This system eventually will be accessible by any campus terminals tied into the regional data centers and also by remote dial up from faculty and students using personal computers. Terminals and lines are being installed, the FSU data base is being loaded, and a personal demonstration can be arranged for anyone interested. Publicity will be forthcoming for faculty and students. It is expected that the on line catalog will be operational by early Fall 1986.

5. The University Library continues to participate as a member of the Center for Research Libraries and is now joining the prestigious Research Libraries Group (RLG) as a result of special appropriations for library improvements. RLG will provide on-line access as well as interlibrary loan access to significant research data base services not available from any other source. Membership in RLG is restricted to major research libraries and presently RLG has only 30 members. More information and publicity about RLG services will be disseminated in Fall 1986.

6. Also as a result of special appropriations for libraries, IBM Scanmasters (telefacsimile transceivers) will be installed in all SUS libraries to provide speedier delivery of photocopied interlibrary loan materials. The procedures are under development. This new capability should be functioning by late Spring or Summer of 1986.

7. Comment: The above improvements will place FSU among the more advanced universities in the U.S. in terms of utilization of new technologies for improving library services to scholars.

8. FSU continues to utilize on line shared cataloging and the electronic interlibrary loan system of OCLC, the largest international bibliographical utility.

9. FSU retains membership in the Association of Research Libraries, Association of Southeastern Libraries, SOLINET, and other organizations which are developing programs of direct benefit to serving scholars using research libraries. (Specific projects are underway. Details can be supplied upon request, i.e., NCIP, RECON, LSP, etc.)

10. Priority protocol for interlibrary loan within the RLG Shared Resources Program is being developed and agreements arranged for FSU faculty to receive special treatment as "VIP visiting faculty" on any of the 30 RLG member campuses. (Michigan, Columbia, Cornell, Dartmouth, Johns Hopkins, NY Public, Northwestern, Princeton, Rutgers, Stanford, UC-Berkeley, Yale, and others.)

11. Community and state service: FSU continues to lend more books to other libraries in Florida than any other academic library.

12. Construction on the Science Center Library (SCL) was begun before Christmas, 1985, and will be completed in early Spring 1987. It will be three stories, about 78,000 square feet and contain all of the Science materials and services. Arrangement of materials and more information about opening date will be distributed in late Fall 1986.

13. As a result of 12. above, it is expected that services to scholars in the Humanities and Social Sciences within Strozier Library will improve also. Crowding of the collection and reader seating due to the long delay in building the Science Center Library will be somewhat alleviated although not eliminated.

Long range plans call for:

A. Increasing the number of serial subscriptions (including exploring acquisition of journals in machine readable form). Goal 5,000 new + 10,000 existing = 15,000 total subscriptions.

B. Developing access to remotely stored information via dial up and on line plus exploration of data available in CD-ROM and optical digital disc (both bibliographical and text).

C. Speeding up the processing of borrowing materials from other libraries using developing technology.

D. Improving delivery and communication between the branch libraries.

E. Rearranging and eventually renovating Strozier Library after the move of Science materials to the Science Center Library.

Charles E. Miller
Director, University Libraries